

Transformation Of Polri Strategy With Precision Principles In Preventing And Handling Vertical Conflict In Mimika Regency Central Papua Province

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Abstract – The phenomenon of vertical conflict is very diverse, starting from the social, cultural, political and economic aspects of various lives which are triggered by differences between the Amungme tribe living in mountainous areas and the Kamoro tribe in coastal areas. Apart from these two tribes, there are still five kinship tribes including; Dani/Lani, Damal, Mee, Nduga and Moni according to characteristics which are considered detrimental and disturbing issues and even violate the rules and norms that apply to tribes still have various kinds of problems until now there are still tribal wars and wars between tribes, even within The tribe itself leads to the disintegration of the nation.

The research method used is a descriptive method with a qualitative approach that systematically describes the facts and characteristics of objects and subjects from empirical observations carried out precisely by taking into account variations in the problems of transforming the National Police's strategy with the principle of precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province

The results of the research show that the transformation of the National Police's strategy with the Precision principle has not been implemented effectively, namely: 1). Events in the surrounding community that have had contact with society in general. 2). Factors causing vertical conflict are reduced feelings of nationalism, widening social disparities, and a number of violations of pro-people's rights. 3.) The National Police's precise strategic transformation model in preventing and handling vertical conflicts creates a lasting peace agreement which is implemented by the National Police based on a win and win solution, so that a compromise and collaborative decision is realized in resolving the conflict by both parties.

a) AbO (Ability and Opportunity) strategy which uses the National Police's capabilities to take advantage of opportunities in planning. b) SO (Strength and Opportunity) strategy which uses the power of the National Police. c) AgO (Agility and Opportunity) strategy which uses intelligence to have optimism to become a mobilizer and guide of the people around him as figures who are capable, knowledgeable and at the same time a role model. d) AbC (Ability and Culture) strategy which is the ability to face the demands of a changing cultural environment, where the National Police provides quality services. e) SC (Strength and Culture) strategy which uses power to respond to cultural changes by placing the National Police according to its main tasks and functions. f) AgC (Agility and Culture) strategy which uses intelligence to anticipate the influence of cultural change by creating a comfortable, healthy and orderly environment.

Keywords – Transformation, National Police, Precision, and Vertical Conflict.

INTRODUCTION

Vertical conflict problems that are very diverse ranging from social, cultural, political and economic aspects of various lives have occurred since traditional times, triggered by differences between the Amungme tribe who live in mountainous areas and the Kamoro tribe in coastal areas. Apart from these two tribes, there are still five kinship tribes including; Dani/Lani, Damal, Mee, Nduga and Moni are in accordance with the characteristics which are considered to be issues that are detrimental and

disturbing and even violate the rules and norms that apply to tribes which still have various kinds of problems which to this day still involve tribal and inter-tribal wars, even within the tribe itself in Timika Regency, Central Papua Province.

The main causes of vertical conflict that lead to the disintegration of the nation include: First, the issue of marginalization, discriminatory treatment of indigenous Central Papuans due to economic development, political conflict and mass migration (transmigration) to Central Papua Province since 1970. Second, the government failed to carry out consolidation of development in the fields of education, health and community economic empowerment. Third, straightening out history and recognizing the political identity of the Central Papuan people. Fourth, the government's moral responsibility for past violence against Indonesian citizens.

Based on data from the Central Statistics Agency (BPS) of Timika Regency, Central Papua Province, 2021, the latest population growth rate reached an average of 3.31% per year. The implications of this situation include, among other things, the changes presented in the following table:

Table 1. Area, Population, and Population Growth Rate per Year According to District

No.	Subdistrict	District Kapital	Area (Km ²)	Resident (Soul)	Population Growth Rate per Year 2019-2021 (%)
1	Agimuga	Kiliarma	2.198,56	876	5,21
2	Amar	Amar	1.801,50	2 045	4,00
3	Alama	Alama	365,92	2 055	3,95
4	Hoya	Hoya	563,78	1 097	4,69
5	Iwaka	Iwaka	492,73	10 981	2,50
6	Jila	Jila	622,83	1 755	4,67
7	Jita	Sempan Timur	1.962,33	1 526	4,37
8	Kuala Kencana	Kuala Kencana	860,74	27 774	1,93
9	Kwamki Narama	Harapan	12,86	13 750	2,48
10	Mimika Barat	Kokonao	1.187,85	2 966	3,66
11	Mimika Barat Jauh	Potowayburu	2.485,89	2 030	3,96
12	Mimika Barat Tengah	Kapiraya	2.292,46	2 320	3,70
13	Mimika Baru	Timika	1.509,48	142 909	1,44
14	Mimika Tengah	Atuka	526,67	4 260	3,26
15	Mimika Timur	Mapuru Jaya	290,48	10 179	2,56
16	Mimika Timur Jauh	Ayuka	2.035,36	3 520	3,49
17	Tembagapura	Tembagapura	2.586,86	23 022	1,86
18	Wania	Kamoro Jaya	197,32	58 904	1,92
Mimika			21.693,51	311 969	3,31

Source: Central Bureau of Statistics, Mimika Regency, Papua Province, 2022

Hostilities include various physical clashes with armed violence between two or more groups of society that take place over a certain period of time and have a broad impact resulting in insecurity and social disintegration, thereby disrupting national stability and hampering national development. Vertical conflict is seen from parties involving many stakeholders including the Police (Polri). The involvement of the National Police in handling the tribal war in Timika Regency, Central Papua Province has a strategic role in resolving it as well as possible. As a law enforcement officer, the National Police acts based on applicable national legal provisions.

According to Coser (2005:94), there are two causes of vertical conflict, namely:

“Realistic and unrealistic conflicts. Realistic conflict, stems from disappointment with the special demands that occur in the relationship and from estimates of the possible benefits of the participants, and which is directed at an object that is considered disappointing. Meanwhile, Non-Realistic Conflict is caused by the need to relieve tension, at least from one of the parties. Such as scapegoating provocation as a substitute for the inability to fight against the group that is supposed to be the opponent.”

The occurrence of wars between tribes is still very strong, this is because of incidents that show a disregard for harmony which leads to acts of violence as a result of tribal sentiment. Tribal sentiment is activated into a social solidarity of the members of the tribe concerned to be contrasted with other tribes. Each group acting in the name of the tribe tries to defend and fight for the honor of the tribe which is considered to have been damaged by the opposing party. Inappropriate treatment of a society that is tainted can trigger vertical conflict, where people feel they have been treated unfairly in resolving disputes and feel that the rules made have been manipulated by the opposing party's tribe due to not being in accordance with applicable traditions, such as; violation of agreements, drinking alcohol, women, etc. of the customary law in force in Timika Regency, Central Papua Province.

Transformation of Polri's strategy with the principles of Precision (Predictive, Responsibility, Fair Transparency) in preventing and dealing with the approach of the importance of problem-oriented predictive policing capabilities or problem-oriented policing which is emphasized by the Polri in measuring the level of security and public order (kamtibmas) disturbances through analysis based on knowledge, data and appropriate methods so that it is prevented as early as possible. Then fair responsibility and transparency accompanies the predictive policing approach which emphasizes that every member of the National Police carries out their duties quickly and precisely, responsively, humanely, transparently, responsibly and fairly. This Precision Police is the basis for realizing community welfare in Timika Regency, Central Papua Province.

I. RESEARCH QUESTION

The use of a qualitative approach with descriptive analysis in this research focuses on efforts to:

1. Reveal and understand the process of transforming the National Police's strategy with the principle of precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province.
2. Explore the determining factors for the transformation of the National Police's strategy with the principle of precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province.
3. Develop a causal explanation or relationship between the determinants of the National Police's strategic transformation and the principle of Precision in preventing and handling vertical conflict which is determined by factors using ASOCA Analysis, namely Ability, Strength, Opportunity, Culture and Agility Suradinata (2013:18) in Mimika Regency Central Papua Province.

II. RESEARCH METHODOLOGY

The research method used was a qualitative approach. Locke, Spriduso and Silferman (in Creswell, 1994: 147) stated that: qualitative research is interpretative research. As such, the biases, values and judgments of the researchers become stated explicitly in the research report. Such openness is considered to be useful and positive. This means that qualitative research is adapted to interpretation which is stated to be directly involved at the research location through participant observation. If the use of a qualitative method approach does not emphasize the problem of what is (das sein) with the reality that exists (das sollen) in the field, the result will be biased. , the values and assessments of the research become explicitly stated in the research report. The openness of research is important in considering it to be useful and positive.

Moleong, (2002:3) qualitative research method as a research procedure that produces descriptive data in the form of written or spoken words from people and observed behavior. Qualitative research prefers to develop substantive theories based on data. The use of a qualitative approach that is carried out places more emphasis on the process of searching for meaning and revealing clearer meaning behind the phenomena that appear in the research being studied in a more comprehensive, in-depth, natural and real way, so that the real problems in the field where the research is conducted are known.

The use of a qualitative approach explores facts in depth and comprehensively related to understanding the degree of development of the determining factors mentioned above. The research results provide accurate information, so it really helps the process of interpreting the information and data obtained. A qualitative approach that emphasizes epistemological methods in this research gave birth to a reformulation and reconceptualization of the National Police strategy transformation theory with the principle of precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province. Thus, the combination of the perspective of the object under study and the researcher's own perspective, through the integration of ethical and emic approaches, as well as the modern qualitative paradigm, produces research that meets academic requirements.

This research activity is characterized by the activity of collecting, describing and interpreting data about situations experienced, certain relationships, activities, views, attitudes shown about trends that appear in the ongoing process, conflicts that arise and cooperation that is carried out. Through this design, we obtain a complete and multidimensional picture of phenomena, facts, properties and phenomenal relationships regarding the transformation of the National Police's strategy with the principle of Precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province, so that categorization and formulation of working hypotheses are carried out as well as a description of the research results as findings study.

III. RESULTS AND DISCUSSION

Transformation of the National Police's strategy with the principle of precision in preventing and handling vertical conflicts by doing anything that is easy to feel (sensitive) or easy to accept external stimulation. The National Police's strategic approach with the principle of Precision is a step and breakthrough to anticipate various problems that occur specifically feelings of fear, terror, low levels of security, and disturbing trust between the community and the National Police, Mimika Regency, Central Papua Province. This of course requires the existence of an early warning system (from a broad scope such as Mimika Regency, Central Papua Province to villages) to strengthen social unity against various factors that trigger vertical conflict. Here, public awareness is needed to care about the environment and security.

The National Police maintains security and public order (Kamtibmas) with the participation of the community itself. The problem of comparing the number of Police personnel and the community is still a problem. Stimulating, inviting and directing people to care more about the environment and become "police" for themselves and the surrounding environment, towards ideal social security and order conditions, is something that is possible in ensuring order.

This worrying situation and conditions have an impact on other aspects of life, such as the presence of informal sector actors who are identified as farmers, farm workers, street vendors and so on. This is a common concern to find a solution to the problem, while still considering, upholding the rights and dignity of the informal sector as part of the community of Mimika Regency, Central Papua Province, so that the transformation of the National Police into Precision (predictive, responsible, transparent, fair) for the community causes unrest which triggers social, cultural, political and economic upheaval.

The National Police's tactics for preventing and handling vertical conflicts in Mimika Regency, Central Papua Province are the duties and authorities of the Police relating to handling vertical conflicts as regulated in Article 13 of Law Number 2 of 2002 which states that the main duties of the Police of the Republic of Indonesia are (a) maintaining security and public order, (b) enforcing the law, and (c) providing protection, guidance and service to the community.

3.1. Predictive

The Precision Police Transformation emphasizes the importance of the ability to implement a predictive policing approach in the predictive policing model which prioritizes the ability to predict situations and conditions that become issues and problems as well as potential disturbances to security and public order (Kamtibmas), a dynamic condition of society, one of the requirements for the implementation of the process National development.

At a strategic level, the National Police's predictive policing meets community expectations. Meanwhile, at the tactical and technical level, the steps taken anticipate and reduce the negative impacts resulting from police actions taken by Polri's tactics to prevent and handle vertical conflicts. Overcoming vertical conflict, especially in promising security, is based on cultural elements which are not solely through the use of criminal law policies, but rather refer to the importance of understanding the values of informal institutions such as customs and customary stakeholders and all the instruments involved. There is often public dissatisfaction with the services provided, given by existing government agencies, thus triggering vertical conflict. The vertical conflict that occurred was related to community dissatisfaction that occurred in Mimika Regency, Central Papua Province.

In handling vertical conflicts to support the successful creation of a defense policy and strategy, resolving vertical conflicts that have nuances of armed separatism are resolved using a limited and professional military approach to avoid victims among the community by paying attention to economic and socio-cultural aspects as well as justice that relies on law enforcement, even though it has. If conflict resolution is carried out, conflict incidents still recur, because vertical conflict resolution has not been resolved through a legal approach.

Promising that security is being developed towards more militaristic/repressive handling. Vertical conflict is passive in nature and the resolution pattern uses militaristic/repressive methods. Resolution of vertical conflicts has not been implemented comprehensively and integratively, including partial legislation and in the form of applicable legislation.

3.2. Responsibility

The police's responsive or proactive attitude in responding to community aspirations in the transformation of the National Police's precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province, provides the community services it produces. The responsibility of the National Police is greatly influenced by the democratic social and political environment. Apart from that, the level of education and community empowerment. An empowered community provides feedback on the performance of the National Police, and so on. The National Police is required to consistently make efforts to empower the community to proactively participate in the development process.

This active community participation in turn eases the duties and burden of the National Police in carrying out public duties. More and more public activities are managed by the community, while the National Police positions itself as a facilitator and dynamist. The community's active role occurs from the beginning of planning to its evaluation. Public accountability for the performance of the National Police is improved, as well as the National Police officers actively responding to public aspirations and interests to be accommodated in the quality of the public services they produce.

The issue of Polri responsibility is a very important issue in Polri behavior and performance. Because of the size of the Police's ability to recognize community needs, set an agenda, service priorities, and developing community service programs according to community needs and aspirations. Responsibility measures the implementation of activities in accordance with correct administrative principles that are accountable to the people or consistent with the will of the people related to the transformation of the National Police into precision in preventing and handling vertical conflicts in Mimika Regency, Central Papua Province. Therefore, strengthening national resilience is really needed here, and is even important to overcome the various threats that occur in the Unitary State of the Republic of Indonesia.

Changes in thinking patterns, behavior and community demands make it easier for officials to be responsible for protecting, serving and enforcing the law to maintain public order and security. The National Police has adequate capabilities, both in terms of organization, human resources, operational standards and infrastructure support. The National Police's duties are carried out more innovatively through the application of technology and evidence-based, to realize smart policing. All Police personnel are neutral and stand above all groups.

3.3. Transparency

Transparency is closely related to the value of honesty, which means that all forms of questions from the public are answered as completely as possible or the public has the right to know all the feelings and more open thoughts that always arise as oneself. Transparency must not hide and the public must know about the police's precise transformation in preventing and handling vertical conflicts. The value of transparency in the life of Polri's transformation. Precision in preventing and handling vertical conflicts is realized by the attitude and behavior of disclosing something without covering it up, what is said is the same

as what is done, what is done is accessed by anyone, and provides the information needed without any information. which is hidden.

In a broader context, the values developed by the Precision Polri transformation in preventing and handling vertical conflict in Mimika Regency, Central Papua Province include the value of honesty, the value of responsibility, the value of discipline, the value of freedom, the value of equality, the value of leadership, the value of tolerance, the value of loyalty, the value of cooperation, the value of friendship, and other useful values. Therefore, transparency is a forum for providing information about government to the public and ensuring the ease of obtaining accurate information needed by the public.

Managing public access to budget transparency means all activities related to managing cash receipts and expenditures which are in fact presented in the national and regional income and expenditure budgets (APDN/APBD). The budget management activities referred to include budget planning activities, budget implementation, and budget supervision or control. This management activity is a precise (predictive, responsible, transparent, fair) Polri transformation activity in preventing and handling vertical conflicts in Mimika Regency, Central Papua Province.

According to Mardiasmo: (2002:176) that:

“There is public access to transparent technical design budgets or blueprints for implementing strategies to achieve the regional vision in the right ways, especially in supporting the regional strategic planning cycle. Therefore, if the quality of the budget is low, then the implementation of government functions also tends to be weak. If this happens, then the form of government in the future will be very difficult to achieve. The budget, as a government work plan in the form of money (rupiah) for a certain period (one year), has so far not been able to play its role optimally. This is because the budget is more of an instrument for guiding the government from above to the government below, which tends to be based more on the laws and orders of the government above it.”

If you look closely at the budgeting problem, it actually lies not only in how to divide a certain budget, but also in determining the size of the budget itself. Governments must decide how to divide available resources between private and public users. That is why it is possible to cancel the assumption of a fixed budget and consider various activity options together with total expenditure. In a fixed budget, the opportunity cost of a general activity is the benefit lost because other general activities are not carried out.

3.4. Fair

The problems of vertical conflict that are still occurring in Mimika Regency, Central Papua Province are very diverse and include a just life, through social, cultural, political and economic aspects. The vertical conflicts that have occurred in recent years have been triggered by ethnic, cultural and class or group differences, according to characteristics that are considered detrimental and disturbing and even violate the rules and norms that apply to existing tribes.

To create general prosperity and realize justice for all levels of society, the right approach is needed, in order to produce growth accompanied by equitable increase in job creation to support a reduction in the unemployment rate. Infrastructure plays an important role in increasing investment and expanding the reach of community participation in improving the level of the economy, creating jobs and improving community welfare. Therefore, to create and increase economic activity in an area, adequate infrastructure facilities are needed.

The infrastructure sector plays an important role in connecting or linking a region, including the economic center with the surrounding region or region. The availability of infrastructure is a prerequisite for other economic sectors to grow and develop, as well as a means of connectivity between one economic sector and another. As a means of connectivity, infrastructure reduces transportation costs or logistics costs, making it more competitive. These more competitive logistics costs increase investment competitiveness. As a result, regions that have adequate infrastructure sectors are flooded with various investments. This flood of investment further increases the potential and economic level of a region.

To increase job creation to support a reduction in the unemployment rate, activities are carried out to strengthen the empowerment of vulnerable and weak groups in society, including individuals who experience problems of poverty, so that the transformation of the National Police is fair and just in preventing and handling vertical conflicts in Mimika Regency, Central

Papua Province in meeting their daily needs. both physically, economically and socially, self-confidence, as well as expressing aspirations, having a livelihood, participating in social activities and independently carrying out their life tasks. The methods used to carry out motivation are in the form of resources, opportunities, knowledge and skills for the community to increase community capacity, increase awareness of the potential they have, then strive to develop their potential.

Internal and External Environmental Analysis

Internal Environmental Analysis

Suradinata (2013:25) said that ASOCA analysis was identified from each environmental analysis, both from internal environmental analysis and external environmental analysis, then classified based on ASOCA elements, namely Ability, Strength, Opportunity, Culture and Agility.

a. Abilities

Law Number 23 of 2014 concerning Regional Government, which places community participation as an important element in achieving community welfare, creating a sense of community ownership in regional government management, ensuring transparency, accountability and public interest, formulating public programs and services that meet aspirations public.

Referring to the Polri's ability to prevent and handle vertical conflicts regarding the root causes of disappointment, there are several deviations in the context of the Police's Precision transformation in preventing and handling vertical conflicts. Approach to security and improving livelihoods, representation, polarization and anomic society as interest groups that are formed between elements in society spontaneously (instantaneous).

b. Strength

Overcoming vertical conflicts between groups resulting from the transformation of the National Police into precision in preventing and handling vertical conflicts in Mimika Regency, Central Papua Province, which was carried out by the Police in dealing with vertical conflicts. The occurrence of vertical conflict between groups, at this stage the Police of course pay more attention to the main causes and triggers of vertical conflict, namely crimes or certain problems. Problems that trigger vertical conflict include; murder, torture, rape, theft, fighting, customary rights and other problems that trigger vertical conflict. The occurrence of these crimes always begins with the influence of alcohol and revenge which then involves certain groups.

There is Law Regulation Number 7 of 2012 concerning Handling Vertical Conflict in Mimika Regency, Central Papua Province which is destructive in nature, which means civil war occurs between groups within a country, between the government and separatist groups or even between countries. Vertical conflict is destructive when the conflict has entered the stage of violence. This causes the vertical conflict that forms between social groups to become increasingly wider. The lopsided distribution of wealth and power causes differences in interests and ends in vertical conflict.

c. Intelligence (Agility)

Intelligence in improving Polri's assessment work as an activity to compare the actual results obtained with those planned. The targets that the Police want to achieve, which have been fully achieved, which are above the standard (target) and which are below the target or not fully achieved, such as efficiency and effectiveness, but also seen from indicators attached to service users such as service user satisfaction, accountability and responsiveness.

Polri achieved this as an effort by actors who have a close relationship between individual performance and Polri performance. So it is very likely that the National Police's performance has high expertise, is willing to work because they are paid or given wages in accordance with the agreement, and has hopes for a good future. Achievements achieved by the National Police in a certain period. The achievement in question is the operational effectiveness of the National Police both from a managerial perspective. Polri's achievements are the face of Polri in carrying out its activities.

External Environmental Analysis

a. Opportunities

Polri refers to efforts to optimize professional, honest, fair and transparent performance in carrying out Polri's development and community duties. The figure of the National Police is very important, because the National Police is the main key to the smooth transformation of the National Police, which is precise in preventing and handling vertical conflicts in Mimika Regency, Central Papua Province.

In an effort to mobilize community participation, the National Police is responsible for implementing programs as a form of implementation in preventing and handling vertical conflicts to create/increase community capacity, both individually and in groups, in solving various problems related to efforts to improve their quality of life, independence and welfare.

b. Culture (Culture)

The demand for transformation factors in Polri's strategy with the principle of precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province, providing quality services to the community, carried out by improving the culture of Polri's performance, has become a public discourse as part of human rights when it comes to providing quality services to society up to now. This condition is understandable considering that the organizers of security and public order based on the general obligation of the police to ensure security and order have not shown any significant changes.

The increasingly widespread issue of democratization has strengthened the position of civil society to demand human rights as citizens to provide quality services to society effectively, so that they can answer the demands of society's needs which are constantly developing from time to time. Therefore, the main task and function of the government that was formed was to make rules and procedures to absorb and channel the aspirations of human interests that do not conflict with each other. However, no matter how well the rules and procedures are made, the results depend more on government administrators who are responsible and authorized to provide quality services to the public who are always faced with a number of problems in the external environment of the National Police organization which is inadequate to carry out the duties and functions carried out within an institution. or National Police agencies and have not provided good quality services to the community.

Providing quality services to the community as a type of civil service which is the obligation of the National Police to be carried out effectively in fulfilling the rights of every member of the community who needs it in resolving conflicts, for example in efforts to avoid casualties in community brawls, and in preventing community brawls, trying to be a motivator. in creating environmental security. The presence of the National Police among the community members means that the community members involved give up their intention to carry out further brawls. Community brawls continue without the presence of the Police to mediate the two conflicting parties, as well as the presence of the Police facilitating peace efforts for both parties. Without the presence of the Police, mutual attacks and peace efforts are difficult to carry out considering that the Police have the authority regulated by the State to maintain security and public order.

IV. CONCLUSION

Based on the results of the description above, it can be concluded that as a transformation of the National Police's strategy with the principle of precision in preventing and handling vertical conflict in Mimika Regency, Central Papua Province, namely:

1. Incidents by residents of the surrounding community who have come into contact with community members in general are categorized as vertical conflict incidents of relatively minor violence and are resolved by the presence of the National Police among the community members.

Factors that cause vertical conflict are reduced sense of nationalism, increasingly difficult to obtain employment opportunities, increasingly widening social gaps, a number of pro-people rights violations, lack of equal treatment in the field of law, and the emergence of various social movements giving rise to problems in ideology, politics, economics, socio-culture and security which overlap with each other to respond to these conditions in various forms trigger vertical conflicts between members of society, as well as with other community groups.

Precision transformation model of Polri strategy in preventing and handling vertical conflict in Mimika Regency, Central Papua Province, an eternal peace agreement implemented by Polri based on a win and win solution, so that a compromise and collaboration decision is realized in resolving the conflict by both parties.

- a) **AbO** (Ability and Opportunity) strategy which uses the National Police's capabilities to take advantage of opportunities in planning in accordance with preventing and handling vertical conflicts with Law Regulation Number 7 of 2012 concerning Handling Vertical Conflicts in Mimika Regency, Papua Province.
- b) The **SO** (Strength and Opportunity) strategy which uses the power of the National Police to take advantage of opportunities is regulated in Article 3 of Law Number 14 of 2008 concerning Openness of Public Information (KIP).
- c) **AgO** (Agility and Opportunity) strategy which uses intelligence to have optimism to become a mobilizer and guide of the people around him as figures who are capable, knowledgeable and at the same time role models.
- d) **AbC** (Ability and Culture) strategy which is the ability to face the demands of a changing cultural environment, where the National Police provides quality services.
- e) **SC** (Strength and Culture) strategy which uses power to respond to cultural changes by placing the National Police according to its main tasks and functions.
- f) **AgC** (Agility and Culture) strategy which uses intelligence to anticipate the influence of cultural change by creating a comfortable, healthy and orderly environment.

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